



# COUNTY OF SAN DIEGO

## AGENDA ITEM

### BOARD OF SUPERVISORS

GREG COX  
First District

DIANNE JACOB  
Second District

DAVE ROBERTS  
Third District

RON ROBERTS  
Fourth District

BILL HORN  
Fifth District

**DATE:** June 21, 2016

**06**

**TO:** Board of Supervisors

**SUBJECT:** PROJECT ONE FOR ALL IMPLEMENTATION PLAN (DISTRICTS: ALL)

### **Overview**

On February 2, 2016 (14), upon the recommendation of Chairman Ron Roberts and Supervisor Greg Cox, the Board of Supervisors directed the Chief Administrative Officer to launch Project One for All – an effort to provide intensive wraparound services to homeless individuals with serious mental illness who are eligible for supportive housing. This direction connects a series of recommendations that were adopted by the Board on January 26, 2016 (6), to immediately expand an array of behavioral health contracts that provide services to homeless individuals. Implementation of Project One for All relies on a coordinated approach that braids treatment and housing. Furthermore, to facilitate implementation of Project One for All, the County announced a significant organizational change that integrates the Department of Housing and Community Development into the Health and Human Services Agency, effective July 1, 2016. These actions demonstrate a commitment for a comprehensive approach that assists homeless individuals who are seriously mentally ill.

In its action launching Project One for All, the Board directed the Chief Administrative Officer to report back to the Board within 120 days with the Project One for All Implementation Plan that includes:

- a mechanism for County housing resources to be matched with homeless individuals with a serious mental illness who reside in the unincorporated area, and
- a protocol for cities, local housing authorities and non-profit organizations to pair housing resources with wraparound services for these individuals.

Approval of today's recommendation will accept the Project One for All Implementation Plan. This item supports the County's *Live Well San Diego* vision of a region that is building better health, living safely, and thriving.

### **Recommendation(s)**

#### **CHIEF ADMINISTRATIVE OFFICER**

Accept the Project One for All Implementation Plan.

### **Fiscal Impact**

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Funds for this request are included in the Fiscal Year 2016-18 CAO Recommended Operational Plan in the Health and Human Services Agency (HHS). If approved, this request will result in Fiscal Year 2016-17 costs and revenues of \$14,271,039 and in Fiscal Year 2017-18 cost and revenues of \$15,235,039. Primary funding sources are Mental Health Services Act, Realignment, Federal Financial Participation, HHS Fund Balance, and Intergovernmental Transfers earned for prior year (2013) reimbursement from the California Department of Health Care Services. There will be no change in net General Fund cost and no additional staff years.

In addition, funds for this request are included in the Fiscal Year 2016-17 Recommended Housing Authority Budget. If approved, this will result in estimated costs and revenue of up to \$1,700,000 in Fiscal Year 2016-17 and estimated costs and revenue of up to \$3,500,000 in future years for housing resources through the Housing Choice Voucher program. The funding source is the U.S. Department of Housing and Urban Development Housing Choice Voucher program revenues. There will be no change in net General Fund cost and no additional staff years.

**Business Impact Statement**

N/A

**Advisory Board Statement**

At its regularly scheduled meeting on June 2, 2016, the Behavioral Health Advisory Board voted unanimously to approve this item.

**Background**

On February 2, 2016 (14), upon the recommendation of Chairman Ron Roberts and Supervisor Greg Cox, the Board of Supervisors directed the launch of Project One for All – a commitment to provide intensive wraparound services to individuals who are homeless with serious mental illness. Previously, on January 26, 2016 (6), the Board unanimously approved a series of recommendations to expand an array of behavioral health contracts to provide services to this population. Implementation of Project One for All relies on a coordinated approach that braids treatment and housing. To facilitate the implementation of this comprehensive strategy, the County announced a significant organizational change of integrating the Department of Housing and Community Development within the Health and Human Services Agency, effective July 1, 2016. These series of actions demonstrate the County’s commitment to address the needs of those who are seriously mentally ill and experiencing homelessness.

On an annual basis, the San Diego region conducts a Point in Time Count, which identifies the number of individuals living on the streets or in shelters on a specific day. The information obtained through the Point in Time Count provides valuable insight into the prevalence of homelessness throughout our community and the challenges faced by individuals experiencing homelessness. In 2016, the Point in Time Count was conducted on January 29, and nearly 8,700 individuals were identified as living on the streets or in shelters throughout the county. Of those who were unsheltered, 14.4% self-reported that they have a mental illness, which translates to an estimate of 1,250 people who are experiencing homelessness and mental illness.

While the San Diego region has a strong system for delivering housing and services to people experiencing homelessness, the attached implementation plan strengthens and enhances the

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current infrastructure by establishing clear connections and pathways to link systems. The County will work in partnership with cities and housing authorities to ensure that a coordinated system of housing and treatment is available for people who are homeless and seriously mentally ill. The Project One for All implementation plan has four critical components:

1. Outreach and Engagement – establishment of active outreach to homeless individuals using a variety of approaches to engage them in housing and services;
2. Treatment Services – expansion of wraparound treatment services to meet demand, including an organized system of matching Project One for All participants with appropriate housing;
3. Housing Resources – identification and prioritization of housing resources to fund an array of housing supports, including Permanent Supportive Housing, following a Housing First approach that hinges on partnerships with the cities to engage landlords and identify units; and
4. Performance Measurement – tracking progress and effectiveness through outcome metrics that measure the impact to individuals served and various systems.

Project One for All will accomplish the goal of providing services and housing to one of our most vulnerable populations – those who are seriously mentally ill and experiencing homelessness – through a collective approach that creates safe, healthy and thriving communities where people who are seriously mentally ill have access to appropriate treatment and a home.

**Linkage to the County of San Diego Strategic Plan**

Today’s proposed actions support the Healthy Families and Safe Communities initiatives in the County of San Diego’s 2016-2021 Strategic Plan, as well as the County’s *Live Well San Diego* vision, by ensuring that vulnerable populations, persons with serious mental illness, have access to a comprehensive continuum of behavioral health services and housing.

Respectfully submitted,



HELEN N. ROBBINS-MEYER  
Chief Administrative Officer

**ATTACHMENT(S)**

Attachment A: Project One for All Implementation Plan

Attachment B: Project One for All Implementation Plan-Major Action Items and Timelines

Attachment C: Project One for All Client Flow Chart

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**AGENDA ITEM INFORMATION SHEET**

**REQUIRES FOUR VOTES:**          Yes        No

**WRITTEN DISCLOSURE PER COUNTY CHARTER SECTION 1000.1 REQUIRED**

   Yes        No

**PREVIOUS RELEVANT BOARD ACTIONS:**

February 2, 2016 (14) Board direction to establish Project One for All; January 26, 2016 (6) authorized augmentation of contracts.

**BOARD POLICIES APPLICABLE:**

N/A

**BOARD POLICY STATEMENTS:**

N/A

**MANDATORY COMPLIANCE:**

N/A

**ORACLE AWARD NUMBER(S) AND CONTRACT AND/OR REQUISITION NUMBER(S):**

N/A

**ORIGINATING DEPARTMENT:** Health and Human Services Agency

**OTHER CONCURRENCES(S):** Department of Housing and Community Development

**CONTACT PERSON(S):**

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